





Founded in 1972 by Stephen Ross, Chairman and Majority Shareholder

Developed and acquired real estate assets worth of \$22 Billion

Headquartered in NY

2,500 employees globally

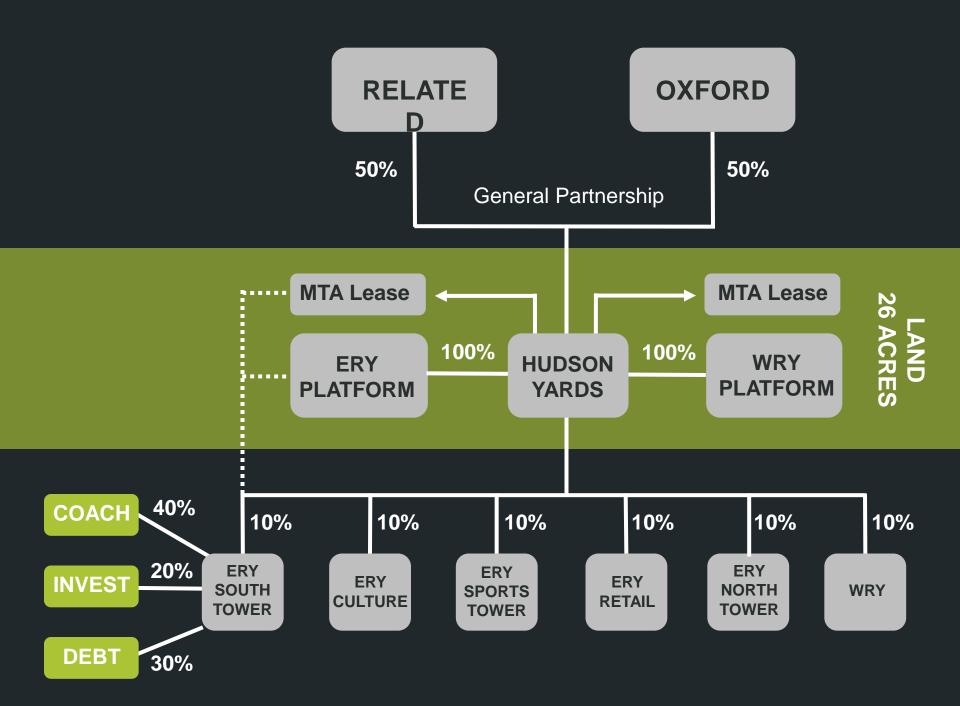


Established in 1960, Real Estate arm of the OMERS Worldwide Group of Companies

Investment, development and management of \$20 billion of real estate assets

Headquartered in Toronto

1,400 employees in Canada, London, New York





COST: \$12 BILLION 14 BUILDINGS

TIMING: **2012 – 2022**

PRODUCT TYPE: OFFICE, HOTEL, RETAIL, RESIDENTIAL RENTALS, RESIDENTIAL FOR SALE

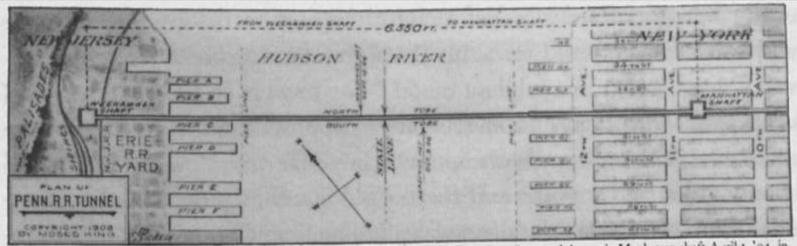
THE FESTERING SORE

from The Mannahatta Project

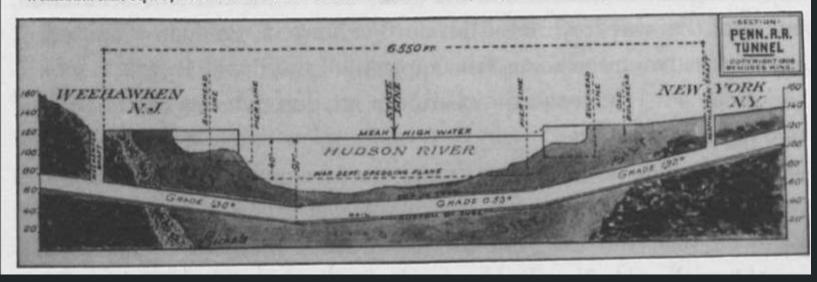


1865 Viele's Sanitary & Topographical Map





PENNSYLVANIA TUNNEL PLAN; contract let May 2, '04, to O'Rourke Eng. Con. Co.; work begun in Manhattan shaft A; ril 1, '04, in Weehawken shaft Sept. 1; shields of north tube met 168 ft. west of state line Sept. 12, '06, south tube, 370 ft. east of state line, Oct. 9, '06.



The West Side Yards, located between West 30th Street, West 33rd Street, Tenth Avenue, and Twelfth Avenue, sits on 26 acres of land and serves as a storage and maintenance facility for commuter trains. Toronto-based Olympia & York attempt a deal with Gulf Western Inc. to develop on the far west side of midtown Manhattan

Q?

The New York Times predicts the development could transform the rail yards into *"one of Manhattan's most active commercial neighborhoods."*

RICHARD MEIER *Madison Square Garden Competition Entry*



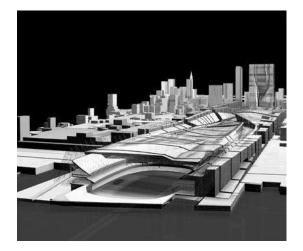


The Canadian Center for Architecture launches Competition for the Design of Cities.

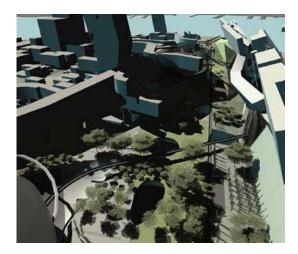
The site selected for the competition was the west side rail yards.

The challenge: how to overcome the site's isolation and revitalize the area.

PETER EISENMAN

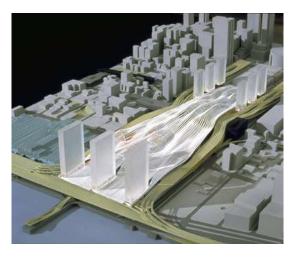


THOM MAYNE

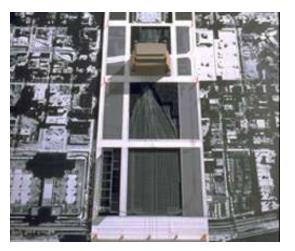


REISER + UMEMOTO VAN BURKEL

CEDRIC PRICE







Time Square BID is formed to improve commerce in Midtown Manhattan's most famous commercial intersection

-92290[±]

Rudy Giuliani supports clean up efforts with increased security and remodeling for tourism

Development heads to Midtown West

NEW DEVELOPMENT OUTSIDE OF THE CBD





THE OLYMPIC ACCELERATOR

New York City bids to host the 2012 Olympics

Hudson Yards area is rezoned to transform the neighborhood

.000.2005

MTA board acceptS bid from NY Jets to develop a 200MM SF stadium and convention center











PRIVATE SECTOR HAND-OFF

Five of New York's largest commercial real estate developers bid to rebuild on the 26 acre site known as Hudson Yards

The city and the MTA break ground on the No. 7 subway line extension

VORNADO/DURST



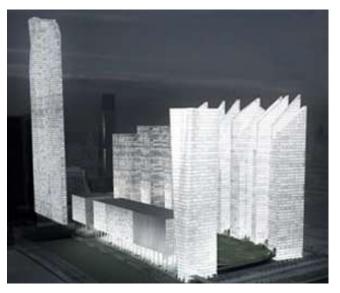
TISHMAN SPEYER



BROOKFIELD



EXTELL



RELATED

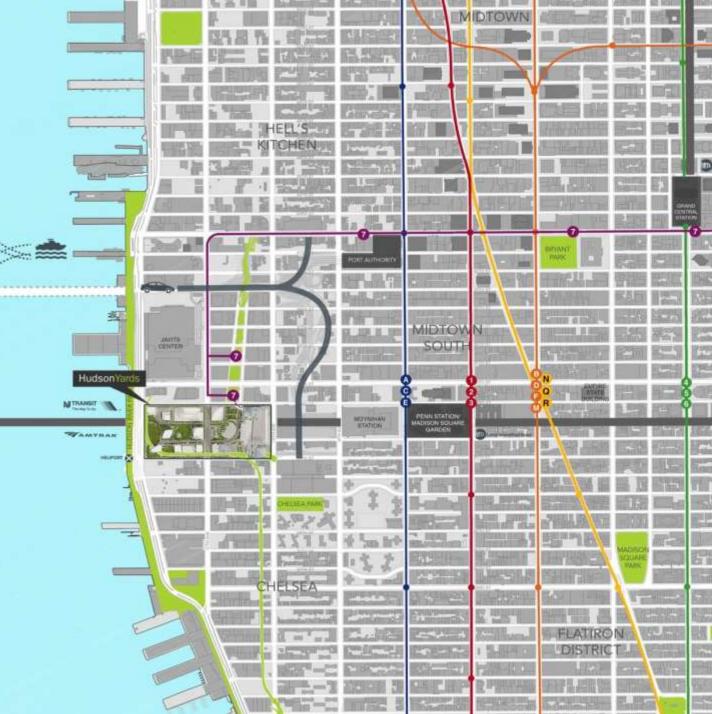




80% COMPLETE

July 2014 OPERATIONAL





MOMENTUM



NO. 7 SUBWAY EXTENSION

Construction started 2007 Projected Completion 2014



REZONING OF STADIUM SITE

Approved in 2009 for mixed-use development, culture, parking, and open space





New York's NEW CULTURE CENTER



MOMENTUM



First two sections of the High Line completed by 2011

High Line Park brings pedestrian traffic straight up the west side



Culture hugs the High Line from the Meatpacking District to 30th Street \$116,643

GROWTH

RATE =

x5

MEDIAN INCOME IN THE SURROUNDING NEIGHBORHOODS

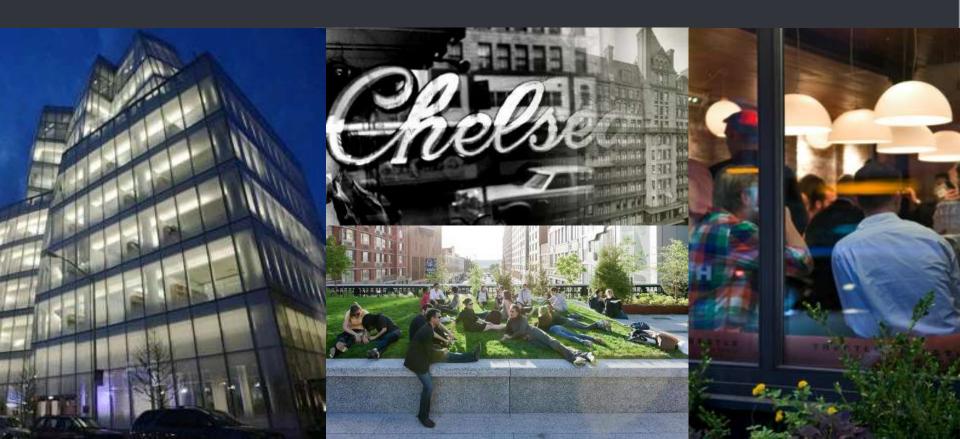


IN LAST 5 YEARS

5INGLE HOUSEHOLDS 20% "YOUNG DIGERATI"

30% "BOHEMIAN "I

15% "MONEY & BRAINS"



THE FINAL CHAPTER - HOPEFULLY

HudsonYards

EASTERN RAIL YARD

OFFICE	4,440,000 sf
RETAIL	750,000 sf
HOTEL	200,000 sf
RESIDENTIAL	970,000 sf
CULTURE CENTER	100,000 sf

WESTERN RAIL YARD

OFFICE RESIDENTIAL RETAIL	2,000,000 sf 3,900,000 sf 100,000 sf 120,000 sf
SCHOOL	120,000 sr 14 acres
TOTAL	12,580,000 sf 27 acres





MOST ACCESSIBLE SITE IN THE REGION

NEW YORK'S FASTEST GROWING NEIGHBORHOOD

\$4B PUBLIC INVESTMENT IN PARKS AND INFRASTRUCTURE

DYNAMIC MIXED USE STRATEGY

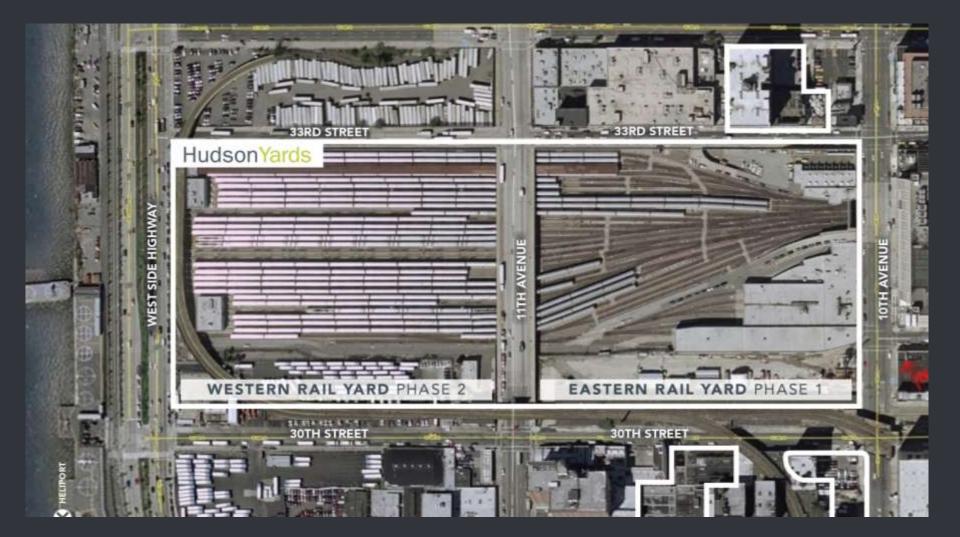
> 21ST CENTURY OFFICE SPACE





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CURRENT CONDITIONS





EASTERN RAIL YARD

landscape plan



NEW NO. 7 SUBWAY STATION

120

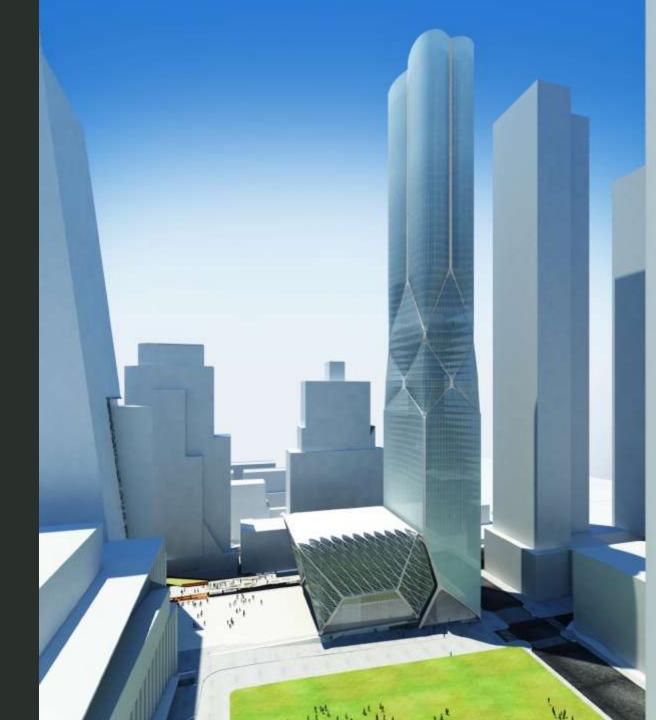




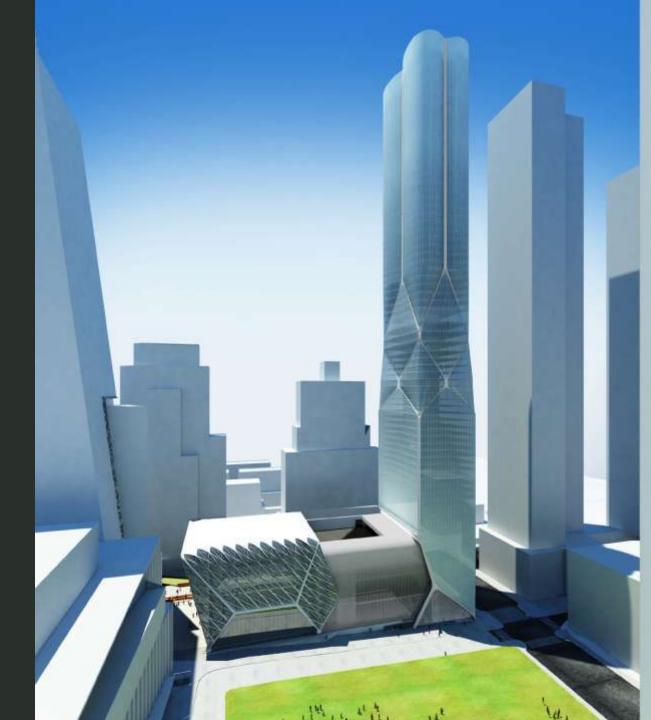




CULTURE SHED RETRACTED



CULTURE SHED EXTENDED









EQUINOX TOWER

RESIDENTIAL 9,000 GSF PER FL 7 FLOORS MIRE

RESIDENTIAL 12,300 GSF PER FL 15 FLOORS

HOTEL 16,000 GSF PER FL 10 FLOORS

OFFICE 26,300 GSF PER FL 16 FLOORS

MEDICAL 28,500 OSF PER FL

RETAIL / HEALTH CLUB 28,500 OSF PER FL

Jand ST

STHREE



THE MAIN SHOW-KEY TO SUCCESS

SOUTH TOWER

- > New Coach World Headquarters
- > 1.7M sf commercial office tower
- > 47 stories
- > 900K sf available on floors 23-47
- > Floor plates: 22,000 51,000 rsf
- 6,000 sf terrace on level 35, 4,000 sf terrace on level 46
- Direct access to the High Line
- > Corner of 30th St. and 10th Ave.
- > Retail connection on 3rd floor
- > Occupancy: 2015



PLAZA LEVEL LOBBY

and shall be





THE SHOPS & RESTAURANTS

program

TOTAL	500,000* SF		
Cinema	62,000		
F&B - Restaurants	73,000		
F&B - 'The Kitchens at Hudson	35,000 Yardsʻ		
Market	30,000		
Retail	300,000		

*Gross Leasable Area



RETAIL PODIUM SECTION



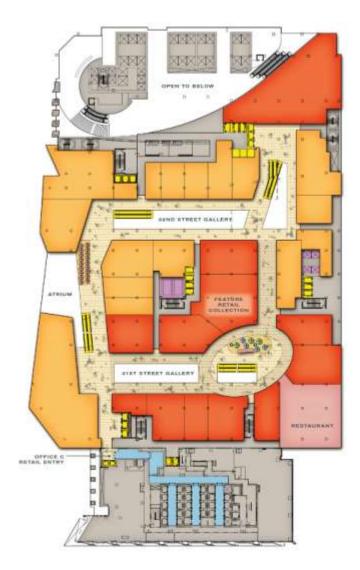


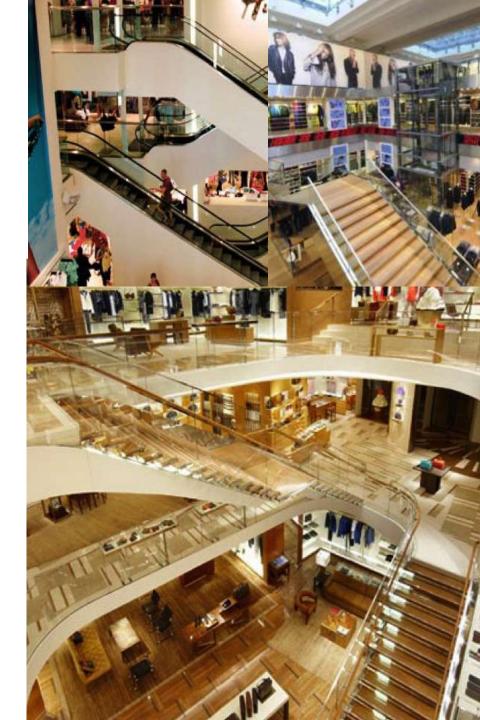
LEVEL 1



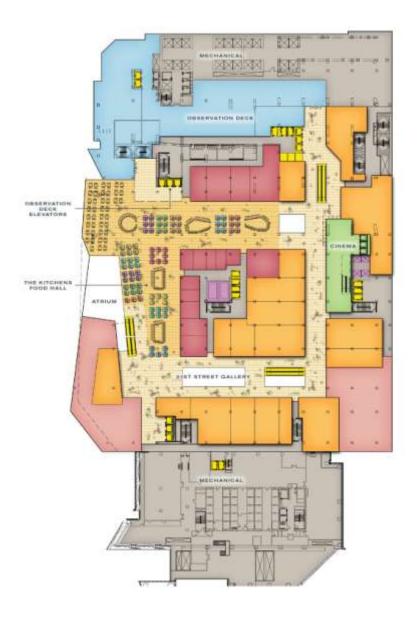


LEVEL 3





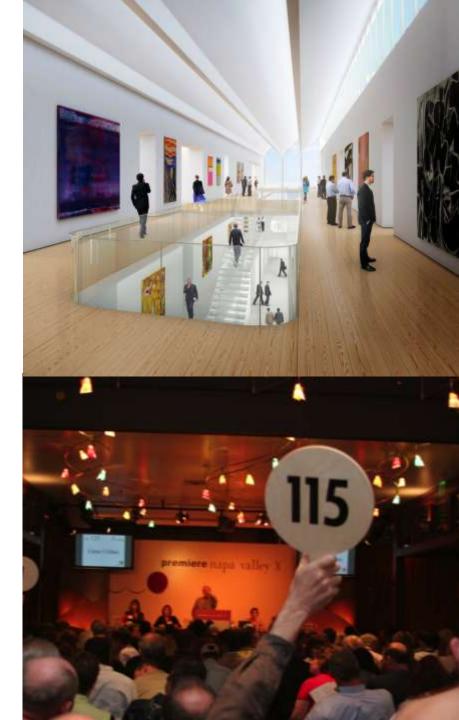
LEVEL 4





LEVEL 9 GALLERIES





NORTH TOWER

fice

> 2.3M sf commercial office tower

> 70 stories

Floor plates: 30,000 rsf – 70,000 rsf

> 11,000 sf terrace on level 57

Ballroom, Sky Club Restaurant and Observatory on level 65 - 70

Underground connection to the new #7 Subway station

Occupancy: 2018



NORTH TOWER LOBBY

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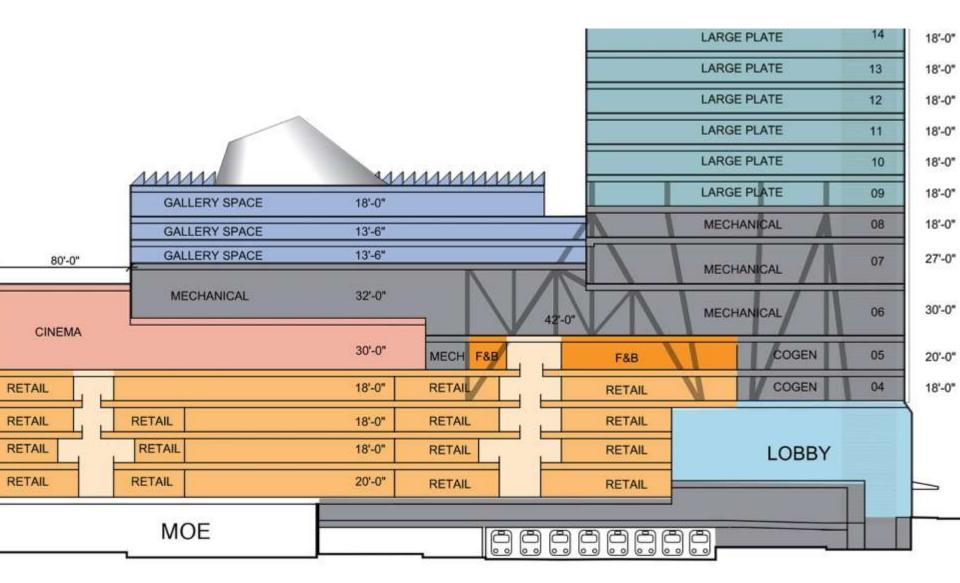
TRADING LEVEL 10 TEST FIT



60,705 GSF 45,441 USF

51 USF/Trader

- 734 Trading
- 13 Offices
- 40 Conference Seats
- Support 5,410 SF



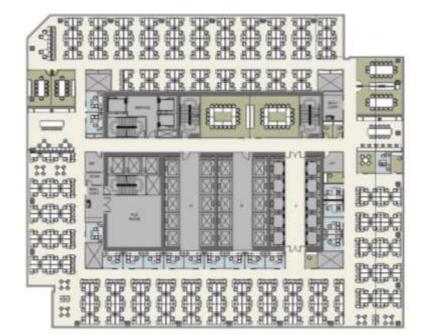


TERRACE VIEW LOOKING EAST

OFFICE FLOOR PLAN AND TEST FIT MIDRISE



49,595 RSF



28 Offices 216 Seats 108 Conference Seats Support 3,434 SF 122 USF/Person



SKY CLUB & OBSERVATION DECK



SKY CLUB & OBSERVATION DECK

NEW YORK'S NEXT GREAT NEIGHBORHOOD

So, was the idea big enough?