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AI's Role in San Francisco's Economic Recovery



Dr. Ted Egan

Chief Economist, City and
County of San Francisco

Land Acknowledgement

We wish to acknowledge this land on which the University of Toronto operates. For thousands of years it has been the traditional lands of the Wendat nation, the Seneca, and the Mississaugas of the Credit. Today, this meeting place is still the home to many Indigenous people from across Turtle Island and we are grateful to have the opportunity to work on this land.

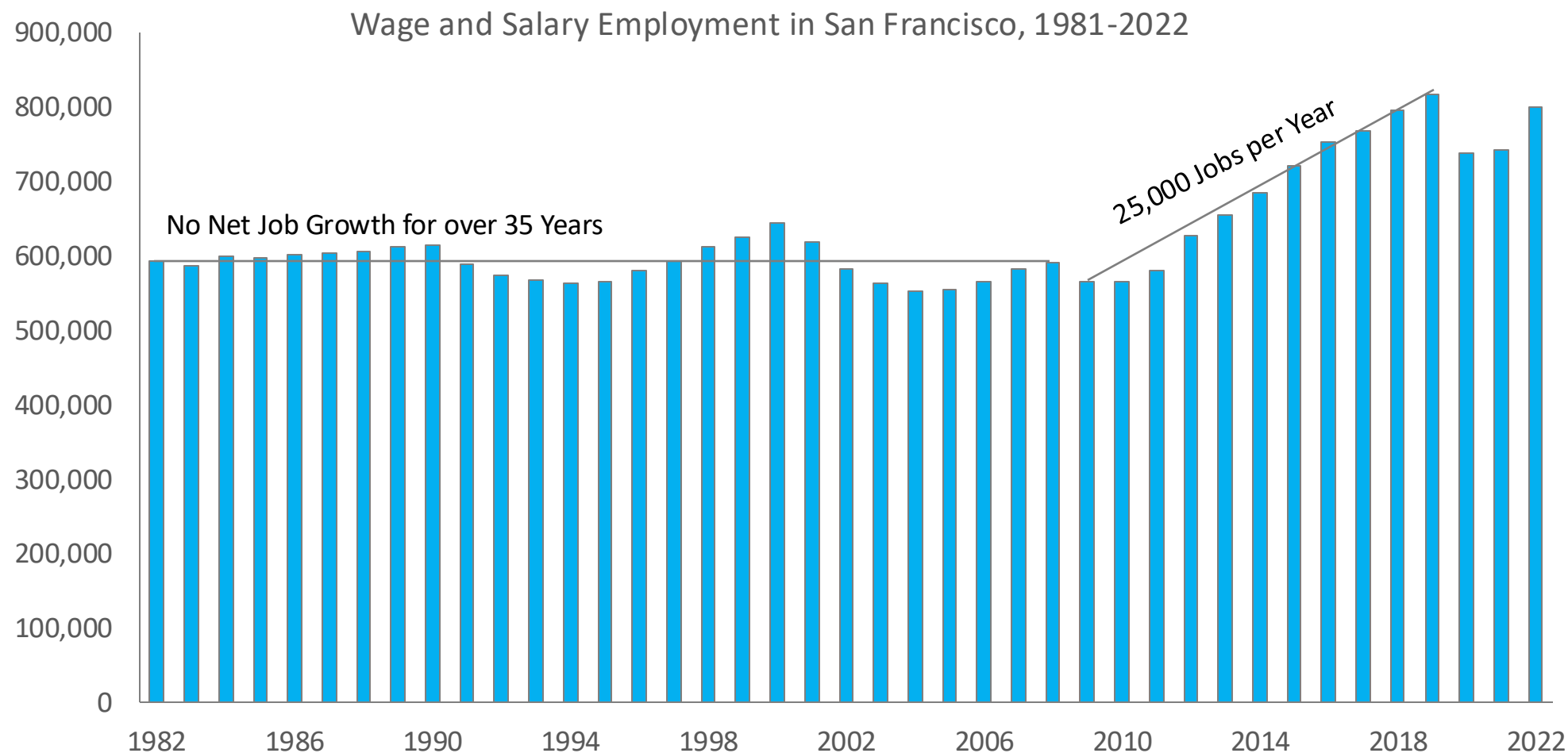
AI's Role in San Francisco's Economic Recovery

Ted Egan, Ph.D.

Chief Economist, San Francisco Controller's Office

August 6, 2026

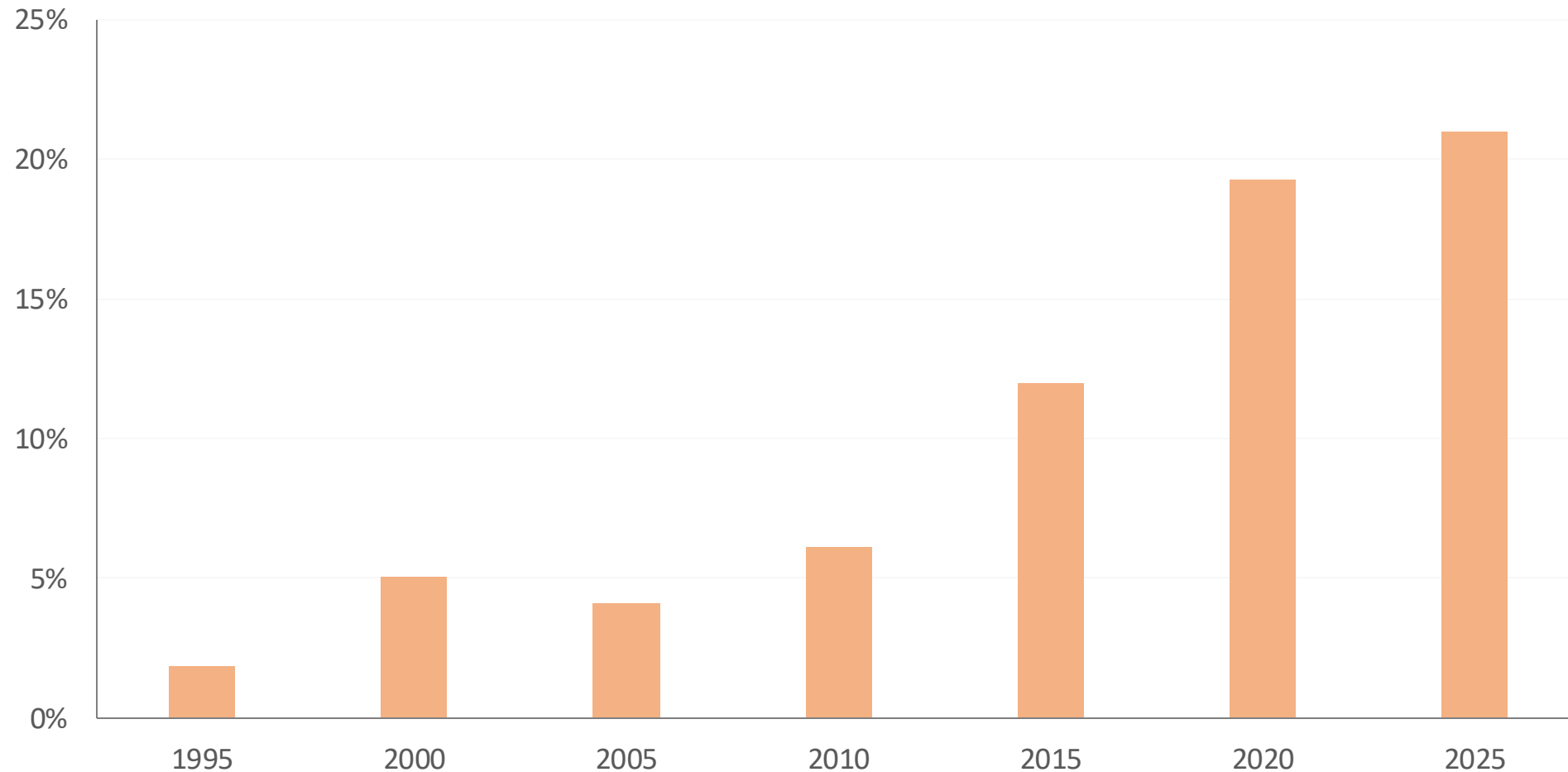
San Francisco Had Sluggish Growth Before 2010s Boom



Source: Bureau of Economic Analysis

Tech Emerged As, And Remains, a Major Economic Driver

Tech's Share of San Francisco's Private Sector Employment, 1995-2025



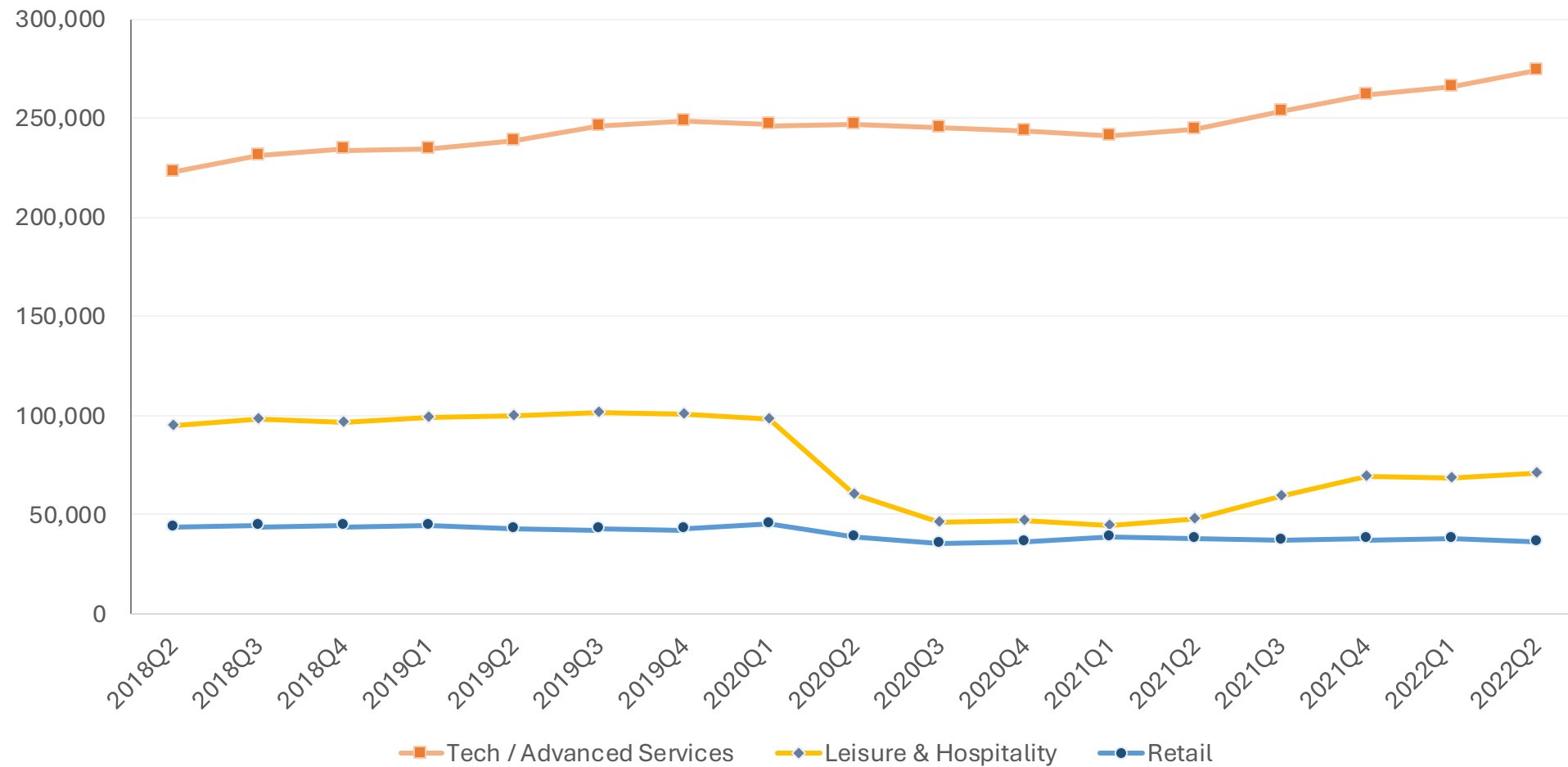
Source: Census, Quarterly Workforce Indicators. "Tech" defined as NAICS 5132,5162,5182,5192,5415,& 5417.

Three COVID-Era Economic Challenges

1. The shutdown
2. Work from home
3. Tech layoffs

Shutdown Mainly Affected Tourism & Retail

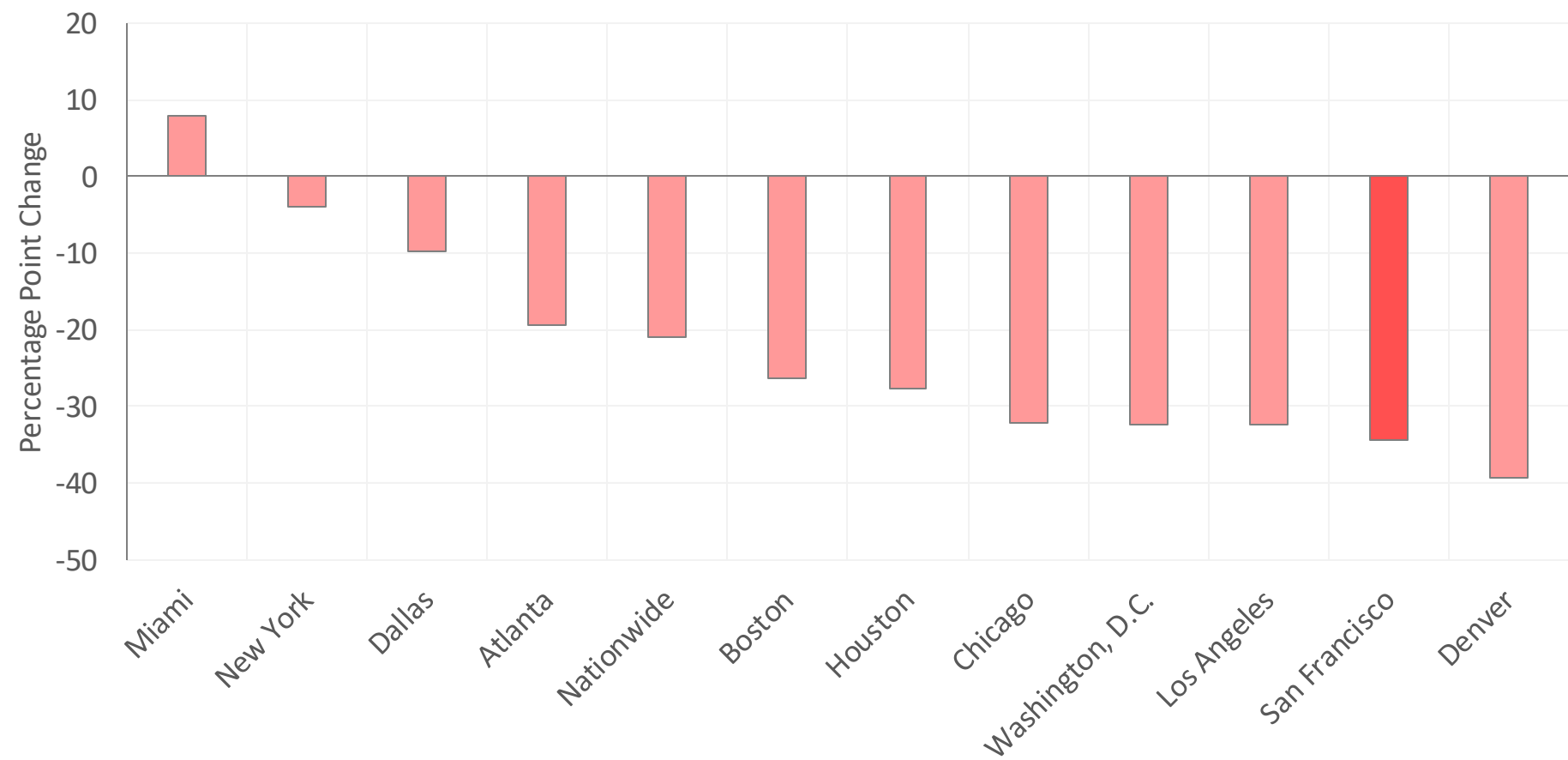
Employment in San Francisco, Selected Industry Sectors, 2018Q2 -2022Q2



Source: Census, Quarterly Workforce Indicators

San Francisco's Return-to-Office Levels Have Been Low

June 2026 Office Visits vs. June 2019 Office Visits:
U.S. Average and 11 Major U.S. Office Markets



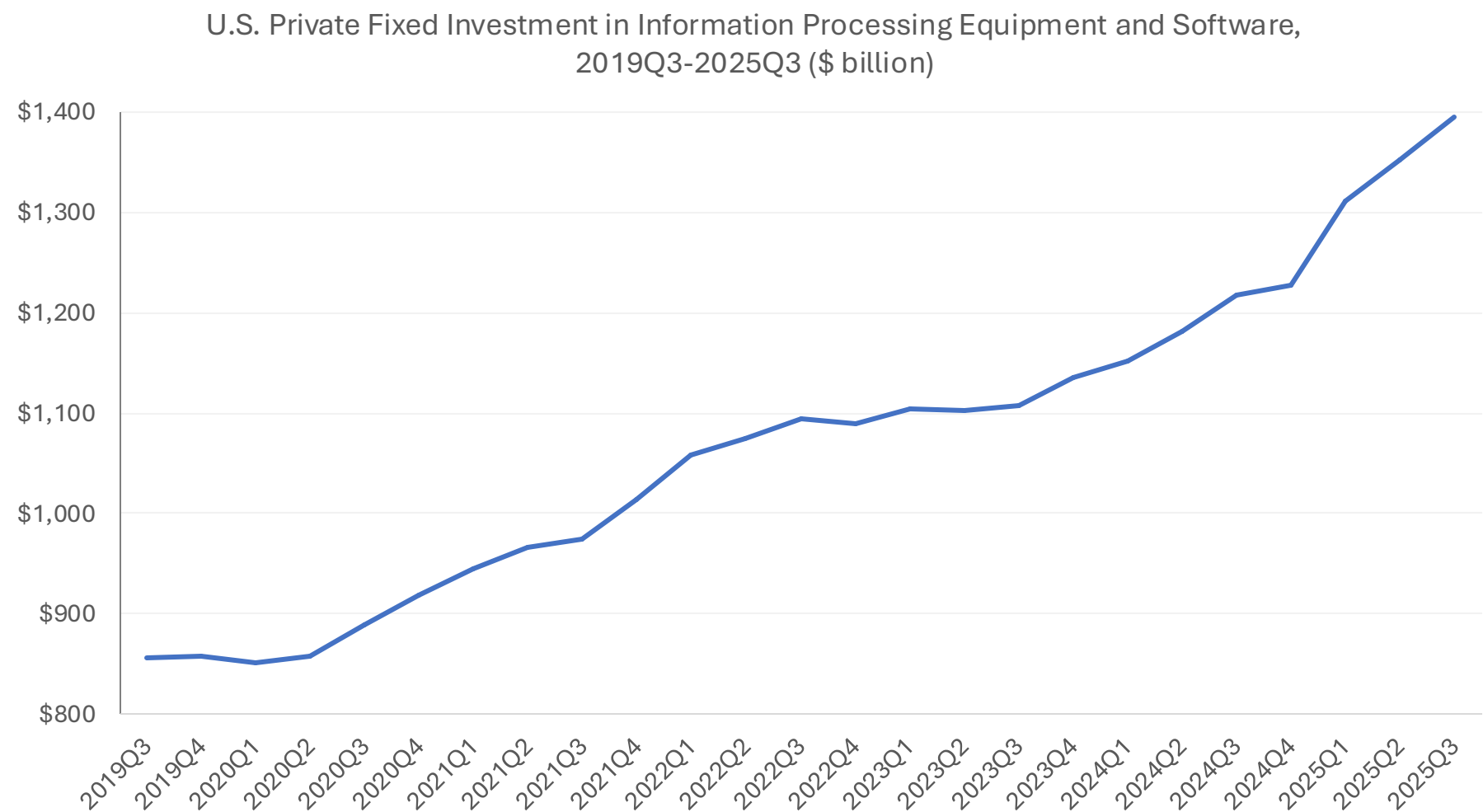
Source: Placer.ai

SF Office Vacancy: Lowest to Highest in the U.S.

	Q4 2019 Vacancy Rate	Increase Since Q4 2019	Current Vacancy Rate
San Francisco	 5.9%	 +26.7%	34.4%
Down. Oak	 12.0%	 +20.2%	32.2%
680 Corridor	 14.5%	 +15.8%	30.3%
Down. Seattle	 7.7%	 +22.0%	29.4%
LA	 13.4%	 +15.1%	28.7%
Chicago	 17.4%	 +10.8%	27.9%
Austin	 8.7%	 +16.7%	26.0%
DC	 12.9%	 +11.4%	23.7%
Boston	 12.6%	 +15.0%	23.5%
Mid-Pen	 9.0%	 +10.0%	23.0%
Silicon Valley	 7.7%	 +14.1%	22.0%
New York City	 7.6%	 +3.9%	14.5%
San Diego	 10.3%	 +5.9%	14.1%

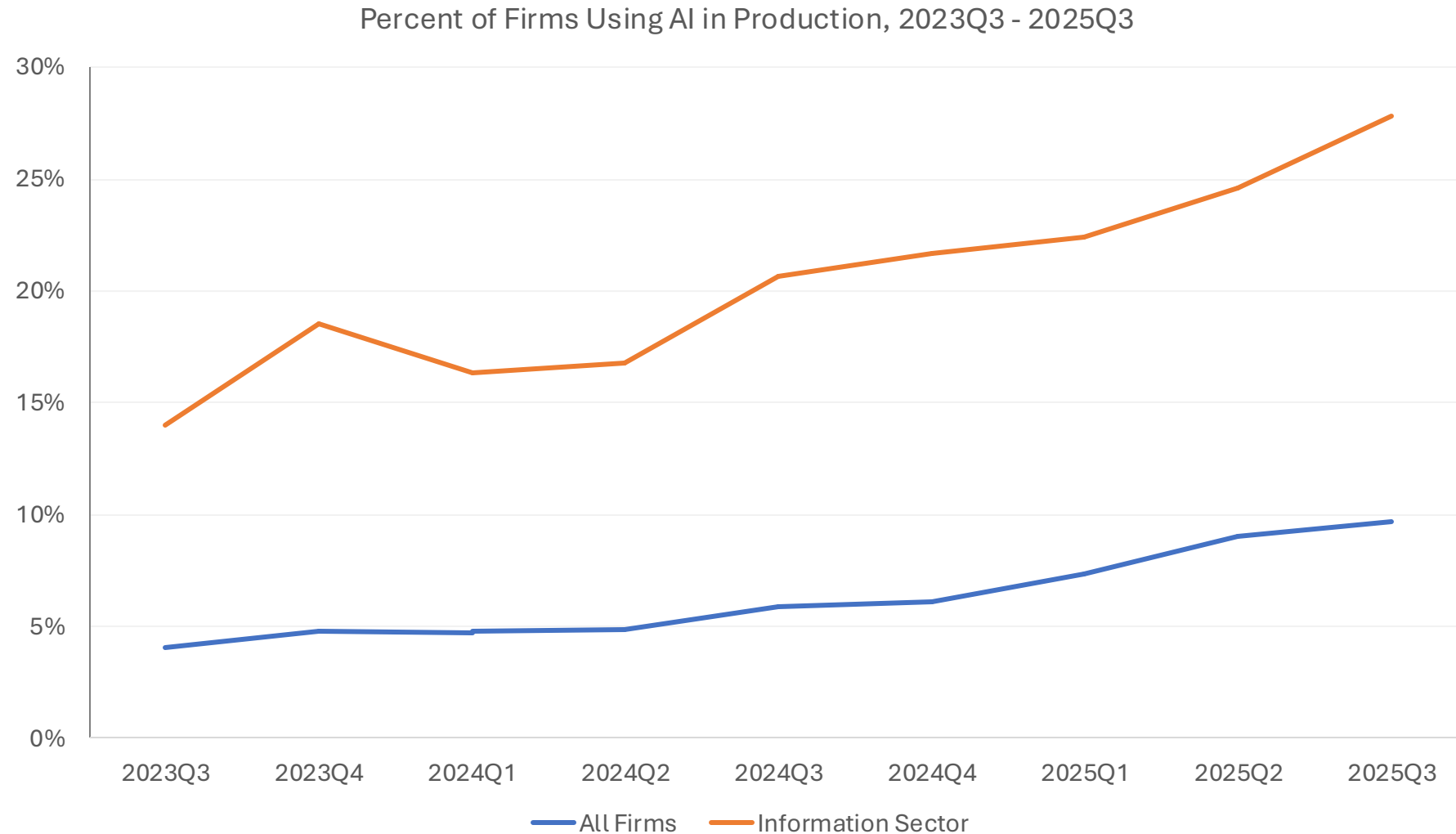
Source: JLL

U.S. Investment in AI (Chips, Software, Data Centers)



Source: BEA

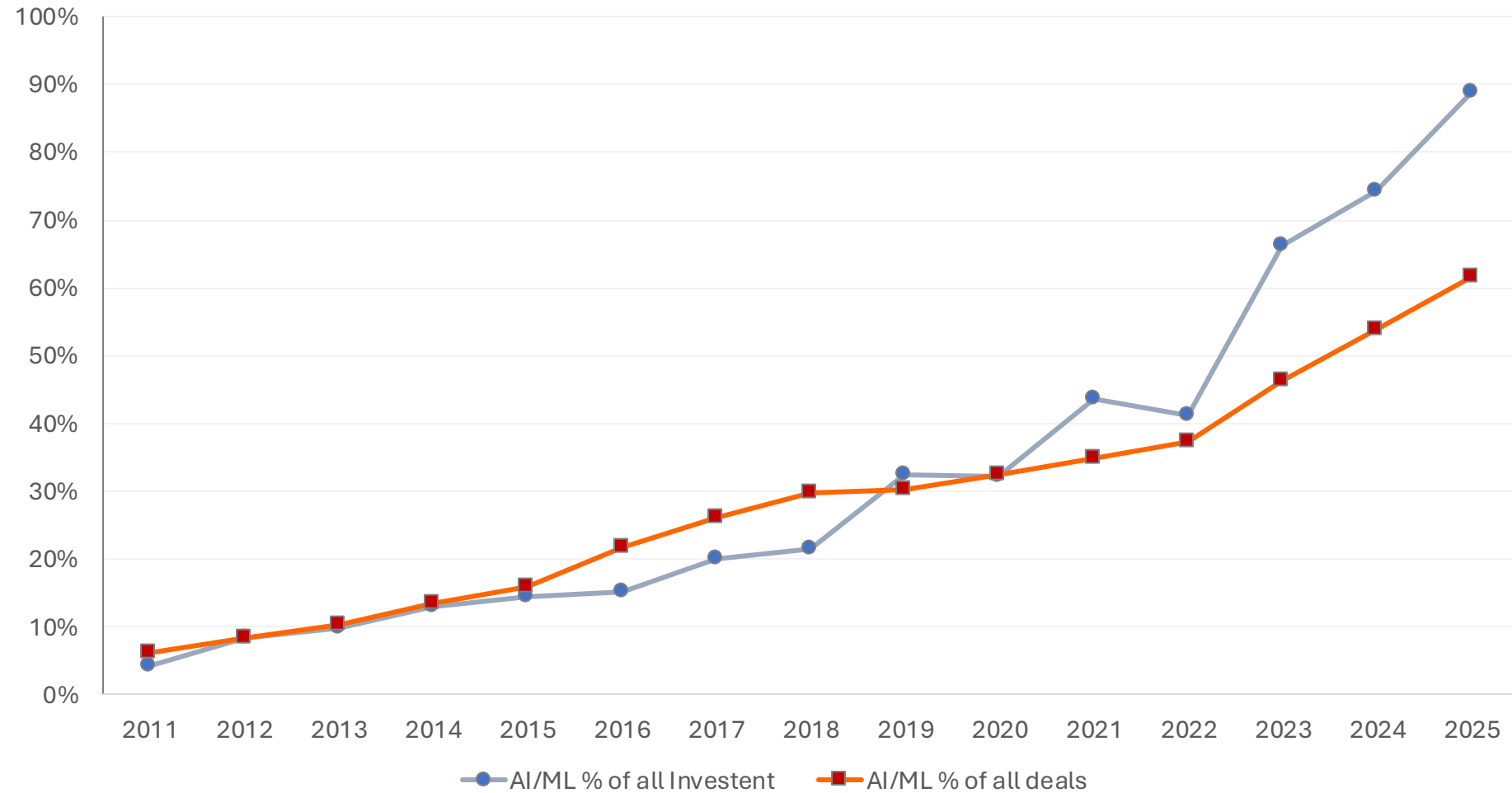
AI Adoption Also Growing Rapidly, Especially in Tech



Source: U.S. Census, BTOS Survey

AI Accounts for 90% of Bay Area VC Investment

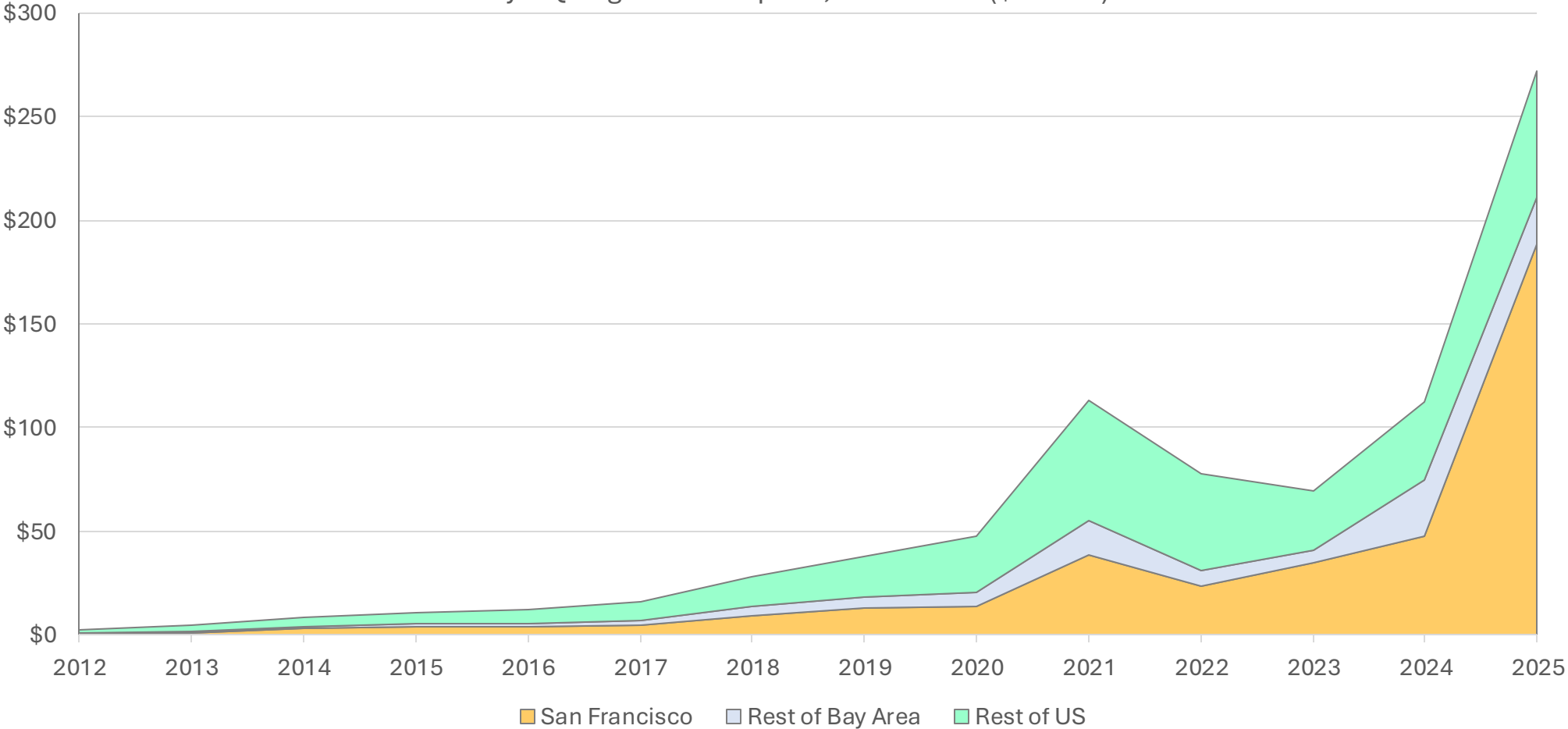
Bay AI / Machine Learning VC as a % of Total Bay Area VC, 2011-25



Source: Pitchbook

60% of U.S. AI Venture Capital Went to SF, 2023-25

U.S. Venture Capital Investment in Artificial Intelligence / Machine Learning,
by HQ Region of Recipient, 2012-2025 (\$ Billion)



Source: Pitchbook

Structure of the AI/Tech Cluster in San Francisco

AI

“Native AI” Applications: Hardware/Deep Tech
Sierra, Harvey, Perplexity

Software Data Infrastructure: Scale, Databricks

Foundation Models: OpenAI, Anthropic

Legacy

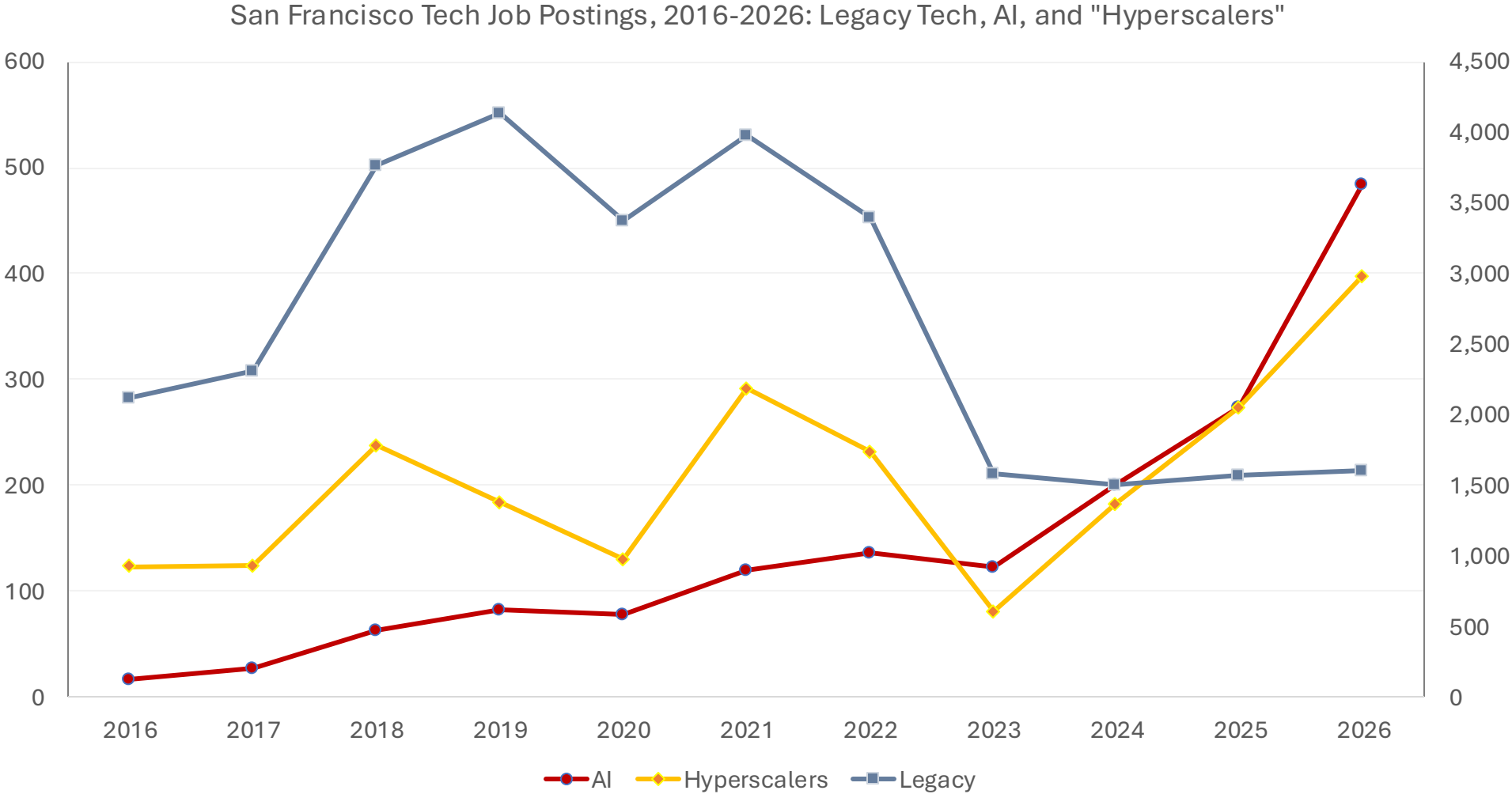
Consumer/ Platforms: Enterprise / SaaS:
Pinterest, Yelp, Reddit Salesforce, Autodesk

Verticals Services:
Fintech, Healthtech, Accenture, CapGemini
Proptech, etc.

“Hyperscalers”: Microsoft, Google, Meta, Amazon

Hardware / Compute: NVIDIA, AMD – not in SF

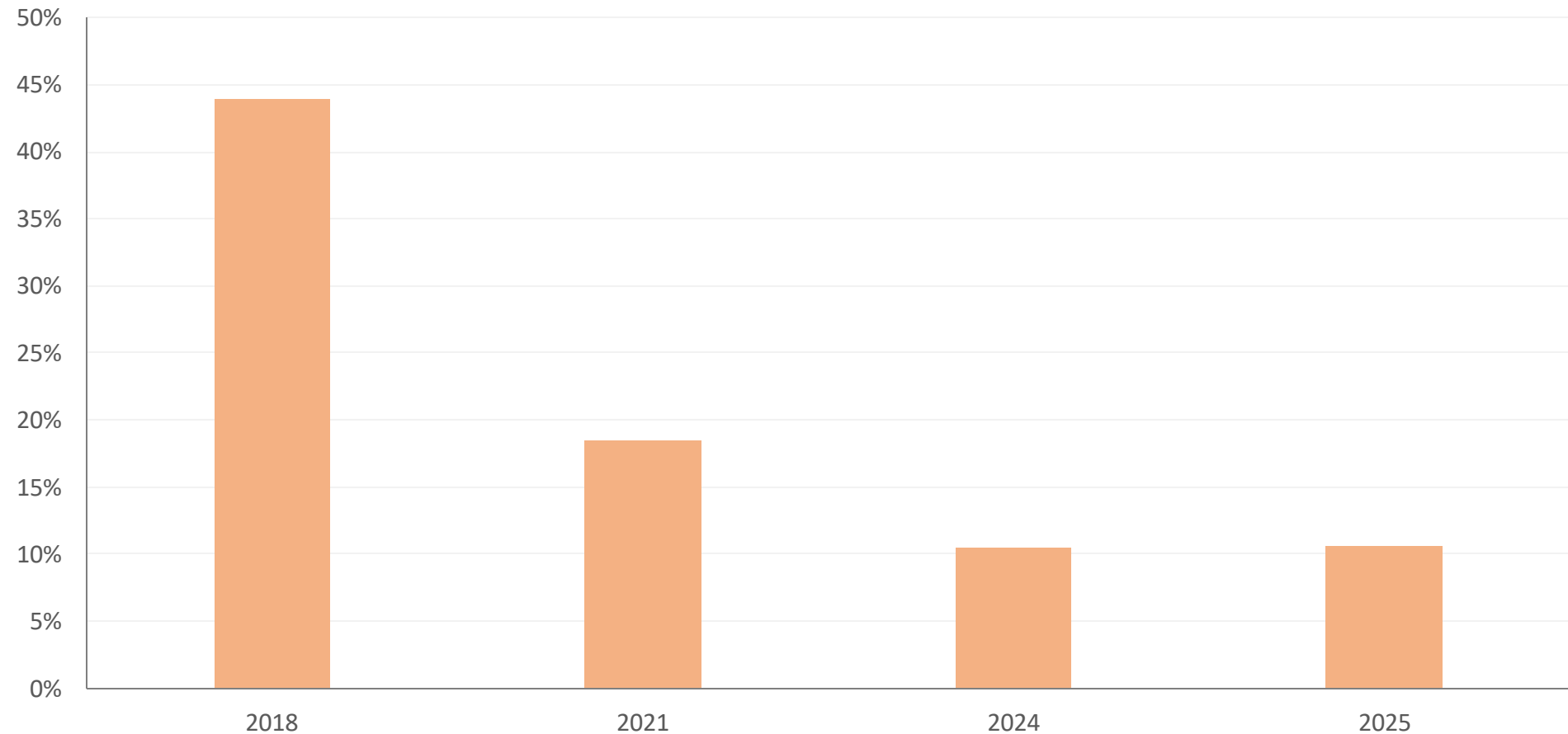
AI vs. Legacy: Labor Market Dynamics



Source: Lightcast

Pre-COVID Tech Companies Still Reducing Reliance on SF

Average Percentage of Total Company Payroll in San Francisco,
Gross Receipts Tax Filers in Information, 2018-2025



Source: San Francisco Office of the Treasurer and Tax Collector

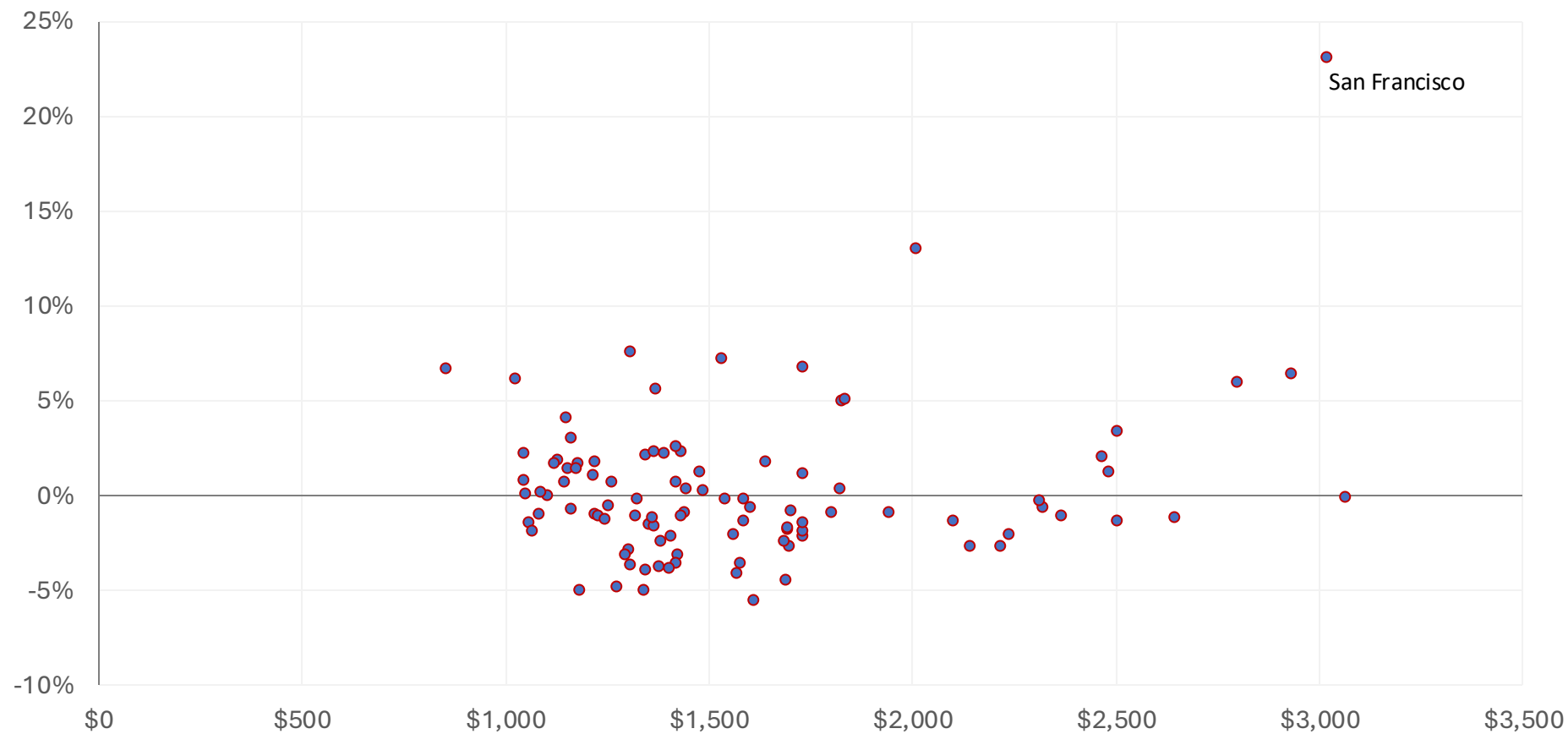
Three Contrasting Tech Booms

	1997-2000	2011-13	2023-25
Bay Area venture capital (\$ 2025 B)	~\$130	~ \$65	\$405.5
SF Office Net Absorption (Million square feet)		5.3	-7.5
Change in SF Tech Employment	17,175	19,800	-17,900
Change in SF Total Employment	42,300	87,100	-46,900

Source: Pitchbook, CoStar, BLS. Tech defined as earlier.

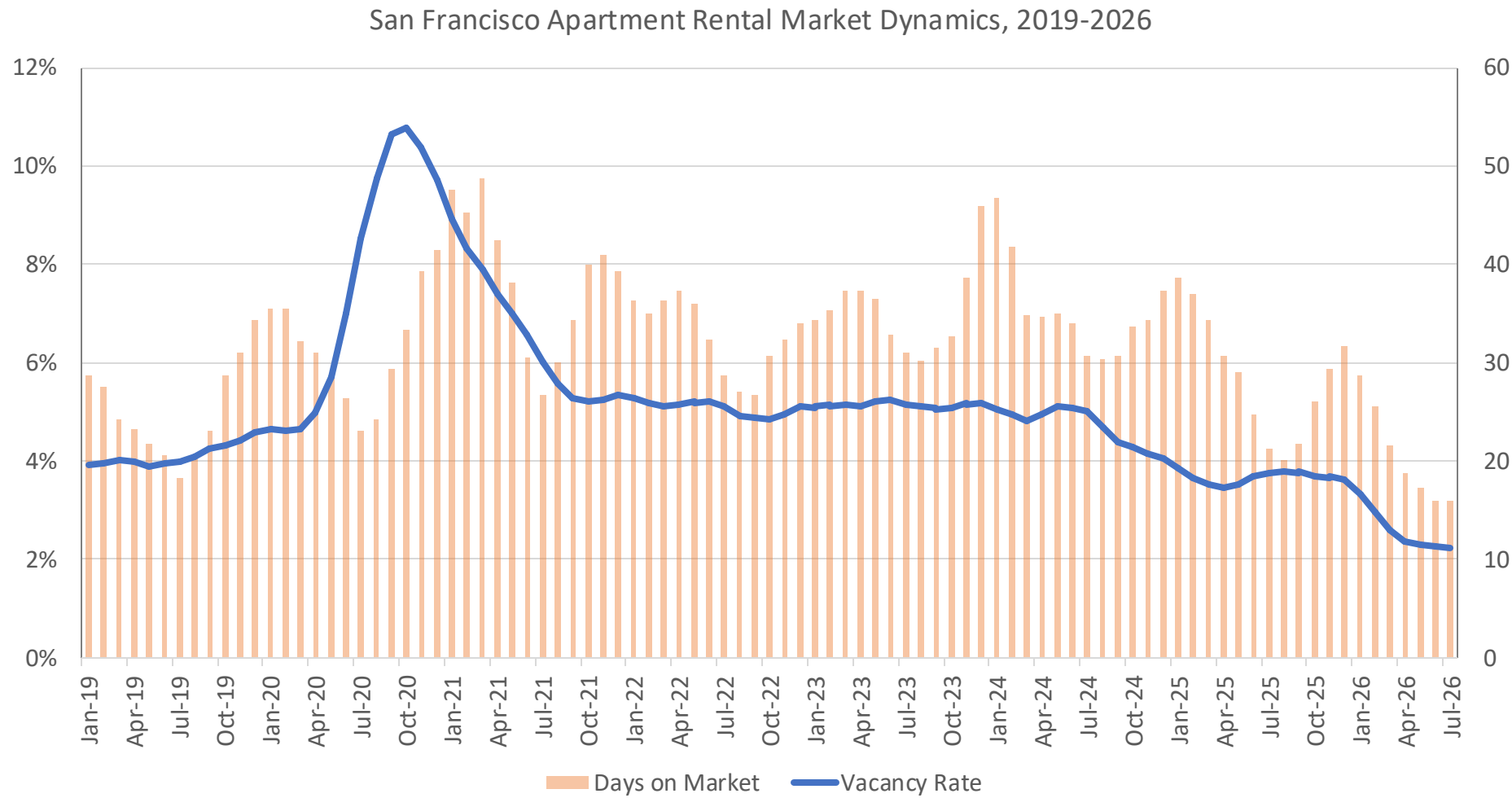
SF Now Has the Highest, And Fastest-Growing, Rents

Monthly Rent (as of July 2025) vs. Annual Change in Rent, July 2025-July 2026:
100 Largest U.S. Cities



Source: Apartment List

Rental Market Has Become Unusually Tight



Source: Apartment List

With AI Demand, Office Leasing Has Turned a Corner

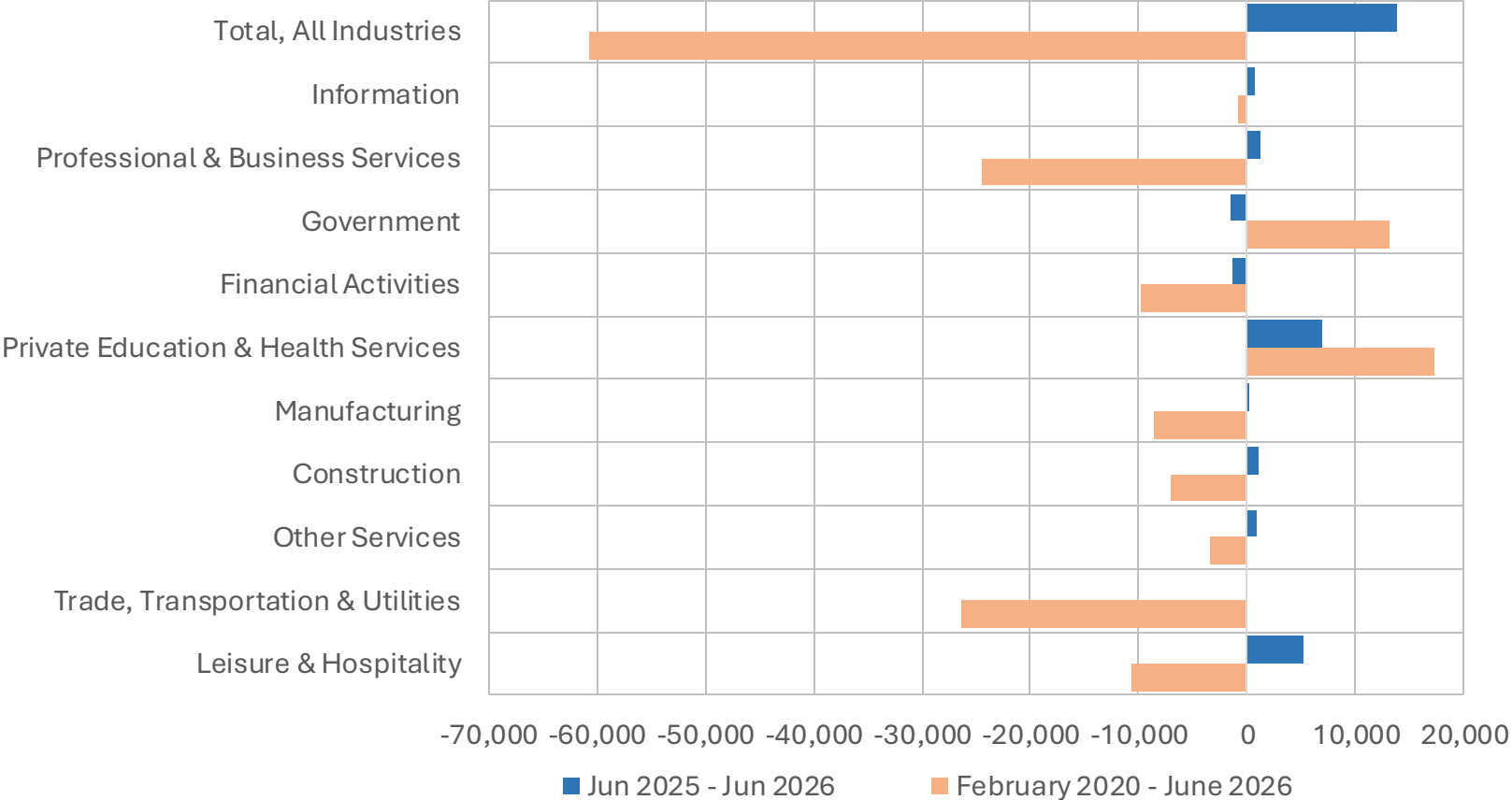
San Francisco Net Absorption of Office Space, 2011Q2-2026Q2



Source: CoStar

Employment – Including Tech Jobs – Are Growing Again

Employment Change by Industry Sector, San Francisco Metro Division:
Since February 2020, and the Last 12 Months



Source: California Employment Development Department

Conclusions

- AI is rapidly evolving, but the U.S. AI scene seems to be more concentrated in San Francisco than 2010s tech.
- The AI boom has occurred at a time during an economic slump, prompted by a deep contraction during COVID, and persistent work-from-home after the pandemic.
- Unlike prior tech booms in the city, the AI boom has not yet led to broad-based economic growth in other sectors of the economy, although growth has broadened and accelerated in recent months.
- One main reason for the muted impact of AI is that the rest of the city's tech sector has contracted at the same time, likely because of the effect of AI, among other reasons. Another impact is that AI companies are significantly leaner, and more capital-intensive, than tech firms of earlier eras.
- The primary impact of AI seen so far has been in the housing market, where rapid demand growth has combined with the city's chronic supply rigidities to produce a major spike in asking rents.